

DIVERSITY & INCLUSION

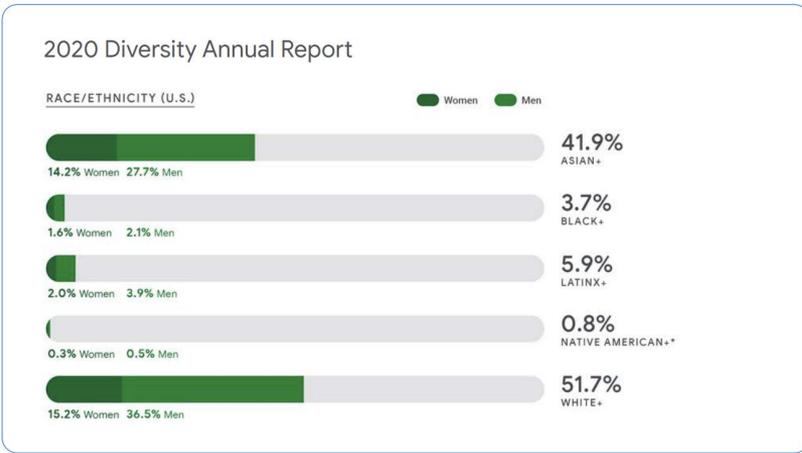
Academia and Google

Personal impression: Google feels more diverse and more inclusive than academia

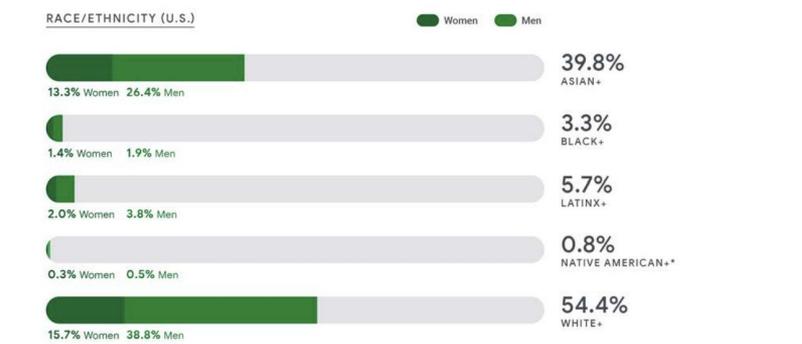
Intersectional workforce representation

* Native American includes Native Americans, Alaska Natives, Native Hawaiian and Other Pacific Islanders as categorized by U.S. government reporting standards

In some cases, due to rounding, the percentages for men and women may not add up exactly to the overall percentage for that racial/ethnic group. In those cases, we've adjusted the numbers to round down.



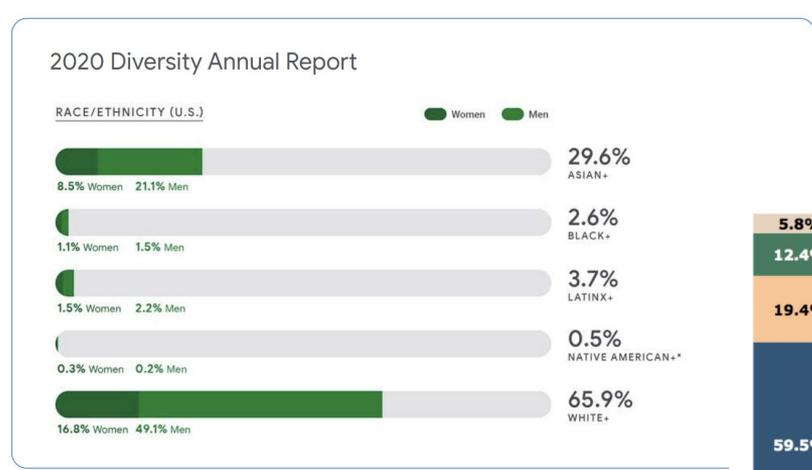
2019 Diversity Annual Report



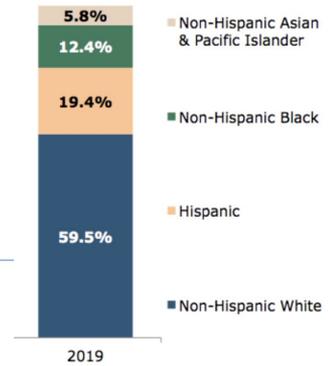
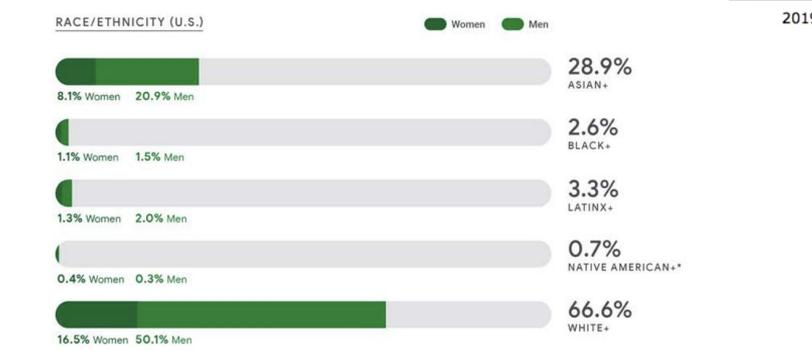
Intersectional leadership representation

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2019 Diversity Annual Report



Google and Academia: similarities

- Globalized endeavors. Global audiences.
- Cater to/Made by diverse subjects.
- Perceived elitism or exceptionalism.
- Significantly more left-leaning/liberal than the general population.

Some differences

For profit	Nonprofit
Huge amounts of internal data. Many internal studies.	Studies are often hard to find, sometimes they do not exist.
Company age: 20 years	Institutional age: A millennium (or so)
Nation-like. Strong pressure to establish common values. "Googleness". Loyalty. More than your workplace.	Hands-off approach to personal ideology. Objective evaluation metrics (grades, citations).

For-profit

The data suggests diversity correlates with better financial performance.

Likelihood of financial performance above national industry median, by diversity quartile, %

Ethnic diversity



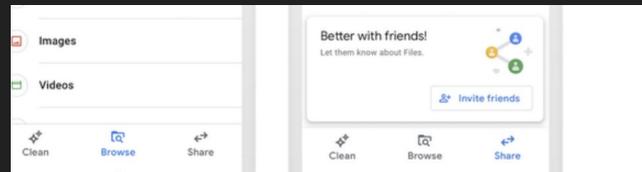
Gender diversity



Gender and ethnic diversity combined



Source: McKinsey Diversity Database



NEXT BILLION USERS

Google for India: Building services for every Indian, in their language

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Data

- Found: *Women significantly less likely to apply if jobs qualifications exceed 54 words.*
 - > Keep job postings below that limit
 - = ~10% increase in women applications.
- Found: *Native-American women experience higher levels of exclusion.*
 - > Summit for Indigenous Women.

Age

- **Informality vs rituals.**
- **Nonlinear vs linear hierarchy. Possibility of checks and balances (haven't tested them).**
- **Adoption of recommendations from social science.**

Culture

- *Embrace of social struggles.*
- *Embrace of niche cultural expressions.*
Black History Month -> Talks, outreach, institution-wide activities.
Gay pride -> Rainbow decoration, more talks by prominent activists, festivities.....
- *Internal identity-based subcommunities.*
- *Systemic bias against conservatives?*
- *Nationalism in the Google-nation?*